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## Science and policy lessons learned from a decade of adaptation to the emergent risk of sargassum proliferation across the tropical Atlantic

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4 **Science and policy lessons learned from a decade of adaptation to the emergent risk of**  
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6 **sargassum proliferation across the tropical Atlantic**  
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## KEYWORDS

Pelagic sargassum, Algal bloom, coping, adaptation, Science-policy interface, environmental risk, climate change

## ABSTRACT

Climatic and anthropogenic changes appear to be driving the emergence of new ecosystem and human health risks. As new risks emerge, and the severity or frequency of known risks change, we ask: what evidence is there of past adaptations to emergent risks? What scientific and policy processes lead to adaptive solutions that minimise the impacts of these events, and draw out opportunities? We identify science and policy lessons learned from coping with, and responding to, the sudden arrival of brown macroalgae (pelagic sargassum) that has proliferated across the tropical Atlantic since 2011. Drawing on an evidence base developed from a systematic search of literature relating to sargassum seaweed, and using event timelines and word clouds, we provide an analysis of lessons learned from a case study of adaptive responses across three continents to an emergent risk over the course of a decade. We reflect on successes and failures as well as opportunities taken in building adaptive capacity to address the risk in four key domains: policy, knowledge and evidence, monitoring and early warning, and technology and valorisation. Failures include: lack of environmental risk registries; missed opportunities to share monitoring data; and lack of a shared approach to manage the risk. Successes include: development of national management strategies; open-access knowledge hubs, networks and webinars sharing information and best practice; semi-operational early advisory systems using open access remote sensing data; numerous innovations customising clean-up and harvesting equipment, and research and development of new uses and value-added products.

## INTRODUCTION

Climate change is directly influencing weather extremes and climatic means, and contributing, sometimes indirectly, to changes in ecosystem health, functions and services[1]. Human societies have historically adapted to past climatic and environmental conditions[2], but climate risks are increasing as climate change accelerates[3]. Despite this, there is evidence of a growing adaptation gap, whereby nations are failing to adapt at the speed needed to adjust to current climate variability and change [3]. This adaptation gap is further exacerbated by low investment in adaptation[4], and hindered by lack of research skills to monitor adaptation progress[5]. While some progress is being made on national engagement with adaptation policy and planning[6, 7], there remain significant gaps in adaptation policy instruments (e.g. in Europe[8]).

In the parallel area of disaster risk management, evidence suggests that significant work is needed to address the growing concern relating to large scale, transboundary systemic risks arising from our increasingly interconnected world[9]. Evidence shows that the increase in disasters affecting cities has not led to an increase in levels of adaptation[10]. Nor has there been an increase in ability to address socio-economic vulnerability and the root causes of disasters[9, 11] as pursued through the Sendai Framework[12]. As the risks from complex environmental and climatic change rise[9] and costs of government-led adaptations soar[3], there is a growing expectation that individuals must live with the changing risk[13].

Learning to live with climate-related risks is socially and politically challenging due to the need to accept potentially unwanted changes[14]. Where there are efforts to address the root causes of vulnerability, and a continuous process to engage with and manage the risk, evidence shows that living with risk can strengthen the adaptive capabilities of affected communities[15]. There is also evidence to the contrary that living with risk, where vulnerability is not addressed, can generate behaviours that have maladaptive outcomes[16], and where taking adaptive action

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3 does not guarantee a successful outcome[17, 18] as adaptation opens up new unexpected  
4 vulnerabilities. This literature highlights a variety of skills needed to avoid moving towards  
5 maladaptive responses, notably: understanding the nature of the changing risk; ability to  
6 recognise and respond to changes; societal ability to organize and act collectively; or the  
7 agency to determine whether to change or not. These skills align with the domains of adaptive  
8 capacity[19], and map onto four broad areas of research relating to emergent risks: monitoring  
9 the risk and early warnings; technology and opportunities to valorise the risk; utilising extant  
10 knowledge and evidence; and the policy context.  
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22 There are few well documented examples that offer guidance on effective processes to build  
23 adaptive capacity in a system or community exposed to a new or emergent climatic risk. The  
24 aim of this paper is to address this gap, by providing details of adaptation to the annual massive  
25 influxes of pelagic sargassum seaweed (henceforth referred to as ‘sargassum’), a brown  
26 macroalgae dispersed across the tropical Atlantic, from its genesis in 2011, to the end of 2022.  
27 We analyse the process of adaptation over a decade, looking at adaptations, mistakes made,  
28 and late lessons learned, and create a framework for adapting to the influx of sargassum and  
29 other emerging risks.  
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41 Since 2011, thousands of tonnes of sargassum have repeatedly washed ashore in tropical  
42 Atlantic countries, affecting the biodiversity, economy and resources of coastal  
43 communities[20]. Sargassum affects multiple economic sectors spanning: fisheries, tourism,  
44 human health and subsistence livelihoods[21]. For tourism- or fisheries-dependent coastal  
45 countries, there is a concern that sargassum could pose a risk to long-term economic growth  
46 (See supplementary material, Figure S1). Sargassum influxes now occur annually, and years  
47 with relatively high abundance, e.g. 2015, 2018, 2022, are occurring more frequently as  
48 indicated by the time-series of sargassum areal coverage in the Central Western Atlantic  
49 (CWA) (Figure 1A).  
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3 Initial sargassum blooms may have been triggered by a climate anomaly in 2011, specifically  
4 an extreme negative phase of the North Atlantic Oscillation (Figure 1B), which drove seed  
5 stocks southwards into the eastern tropics[22]. Since then, a variety of climate and related  
6 drivers of sargassum have been hypothesised. Blooms may have been exacerbated through  
7 nutrient enrichment[23, 24]. Subsequent variability in sargassum volumes and distributions  
8 have been associated with modes of tropical climate variability, most notably the Atlantic  
9 Meridional Mode (AMM, Figure 1C), with sargassum more extensive during negative phases,  
10 when the sea surface cools and trade winds strengthen in the northern tropics; the key influence  
11 of a negative AMM phase on sargassum appears to be southward displacement of the  
12 Intertropical Convergence Zone and strengthened upwelling of nutrient-rich waters[25]. The  
13 wider Atlantic, including the tropics, has been anomalously warm over this period; while this  
14 follows a long-term trend of upper warming, the majority of this Atlantic warmth is attributed  
15 to a positive phase of the Atlantic Multidecadal Oscillation (AMO, Figure 1D).

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Variations in sargassum abundance have been further attributed to the intensity of Atlantic  
hurricane seasons (Figure 1E), although the net effect is unclear, as hurricanes may both raise  
nutrient levels and increase fragmentation that boost growth rates, while increasing sinking and  
hence loss rates[26]. Changes in regional biogeochemistry, natural modes of climate variability  
and the intensity of Atlantic hurricane seasons may ultimately be related to anthropogenic  
climate change. Longer term, climate models predict substantial warming of the surface  
tropical Atlantic over 2005-50, in the range 1.0-1.5°C[27], in a region where sargassum is  
currently growing at close to optimum summer temperatures[28]. Associated ongoing changes  
in regional biogeochemistry, modes of variability and hurricane seasons are highly uncertain,  
with the effect of these on future sargassum abundance and distribution unclear.

To summarise, the recent proliferation of tropical Atlantic pelagic sargassum is likely  
attributable to multiple drivers, associated with a changing regional climate and associated

changes in biogeochemical cycles, exacerbated by natural variability on a range of timescales; the ongoing and longer-term prospects for sargassum are largely unknown at the present time.

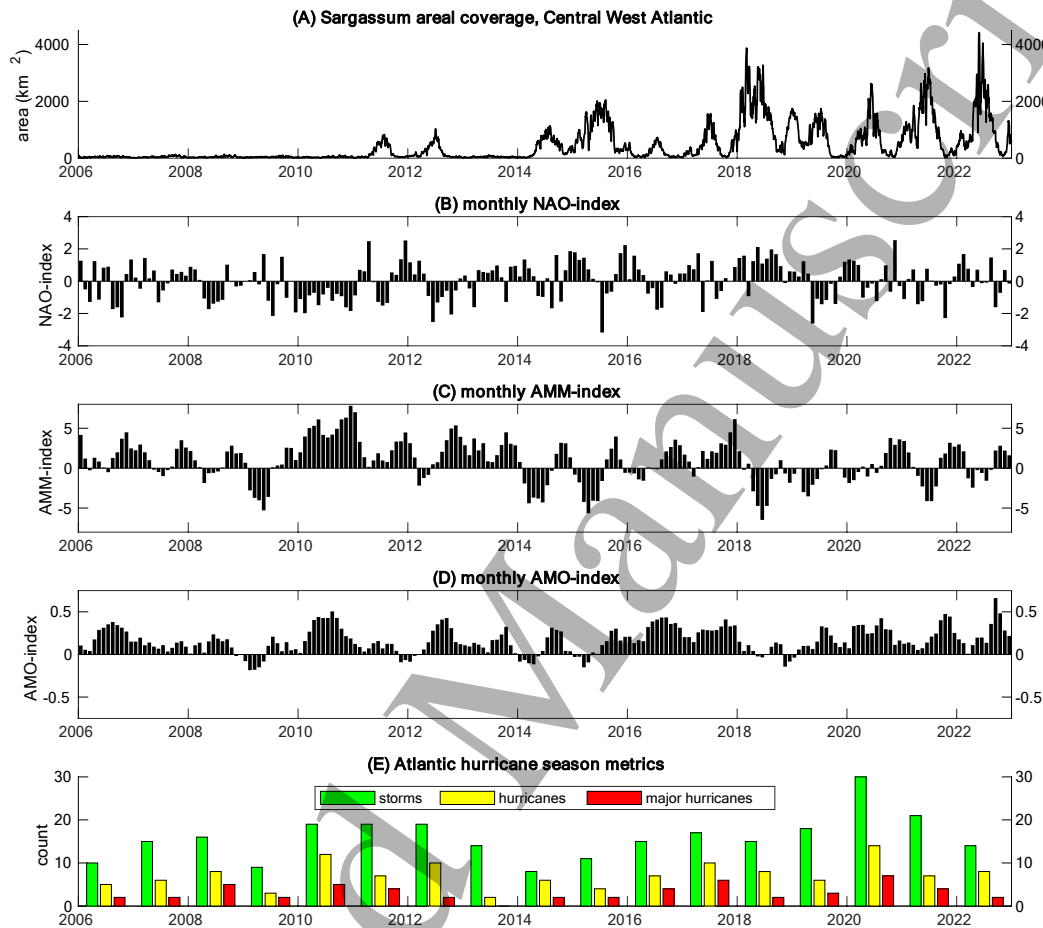


Figure 1. Changes in sargassum and associated climate metrics over 2006-22: (A) Cumulative area of sargassum in the Central West Atlantic (CWA) from 1 January 2006, updated to 20 July 2022 [based on Alternative Floating Algae Index data provided by the Optical Oceanography Laboratory at the University of South Florida, via their website, <https://optics.marine.usf.edu>]; (B) monthly North Atlantic Oscillation (NAO) index (from the US National Weather Service Climate Prediction Center, <https://www.cpc.ncep.noaa.gov>); (C)

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3 monthly Atlantic Meridional Mode (AMM) index (Trenberth and Shea, 2006;  
4 <https://climatedataguide.ucar.edu/climate-data/atlantic-multi-decadal-oscillation-amo>); (D)  
5  
6 monthly Atlantic Multidecadal Oscillation (AMO) index (Chiang and Vimont, 2004;  
7 <https://www.aos.wisc.edu/~dvimont/MModes/Data.html>); (E) Atlantic hurricane counts (data  
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9 collated from wiki pages for annual hurricane seasons).  
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## 18 METHODS

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20 Mapping the process of adaptation to an emergent risk since genesis of that risk brings  
21 significant challenges due to the lack of monitoring and evaluation data to track progress on  
22 adaptation from the onset of the hazard. This is the case with the sudden blooming and  
23 surprising arrival of brown macroalgae (pelagic sargassum) across the tropical Atlantic since  
24 2011. To overcome the lack of real-time adaptation monitoring data, we adopt an *ex post facto*  
25 approach, and rely on secondary sources of data to identify adaptations and to reveal potential  
26 associations between science, policy, technology, and knowledge[19]. The data used in the  
27 analysis comprise: 36 international or bilateral policy documents related to management of  
28 sargassum in the tropical Atlantic extracted from Van der Plank et al. 2022 [29]; the collection  
29 of literature in the CERMES Sargassum Reference Repository<sup>1</sup>; and 321 documents identified  
30 in a systematic review type search (Supp 1).  
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46 Analysis of the evolving responses to sargassum involved three key methods: quantitative  
47 assessment of the levels of evidence of reports in specific areas; an event timeline; and a  
48 qualitative assessment of the changing accumulations of research topics over time using word  
49 clouds. Word clouds have been shown to be an effective visualisation tool when assessing  
50 qualitative data[30]. Event histories (chronologies) and word clouds have been used where  
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<sup>1</sup> Available online at: [https://www.zotero.org/groups/2921152/sargassum\\_reference\\_repository/item-list](https://www.zotero.org/groups/2921152/sargassum_reference_repository/item-list)



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3 quantitative data are unavailable, for example, interdisciplinary assessment of the nature of  
4 energy use[31], associative research on sustainability reporting, and social and environmental  
5 management[32].  
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10 *Ex post* facto research approaches, such as the qualitative analysis of the systematic review  
11 evidence base and the word clouds using abstracts and titles, rely on a retrospective review of  
12 events, and can only explore associations between events and outcomes, rather than determine  
13 causality. Nonetheless, we propose that the findings from this work offer insights into future  
14 monitoring adaptation programmes that could be established for the next climate-driven  
15 emergent risk.  
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## 28 **RESULTS**

### 29 ***COMPONENTS OF ADAPTATION***

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31 Scientific advancement and adaptation policy making during sudden onset, surprise events and  
32 stresses can be a process of learning from mistakes with little time for reflection, sometimes  
33 generating unexpected outcomes[33]. New adaptive approaches can be trialled, but decisions  
34 on adaptation effectiveness are challenging to make with little empirical evidence available to  
35 undertake rapid assessment[34]. Limited evidence exists on the nature of the effectiveness of  
36 adaptations, although key elements appear to be cooperation between organisations sharing  
37 best practice and evidence, collaborative decision making, and sharing science and physical  
38 resources e.g. technology and early warning systems[35]. Based on the scope of the literature  
39 available (found in the systematic review, the policy documents extracted from Van der Plank  
40 et al. 2022 [29], and publications in the CERMES Sargassum Reference Repository) and the  
41 themes identified by Owen 2020 [35], we explore four domains of adaptation to the emergent  
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3 risks from sargassum: policy, knowledge and evidence, monitoring and early warnings, and  
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5 technology for valorisation opportunities[19].  
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8 *i. Policy*  
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11 When massive sargassum influxes started in the tropical Atlantic in 2011, there was no extant  
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13 macroalgal bloom policy to guide adaptation, there was no guidance on who should respond  
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15 and how, and there was no pre-allocated ‘adaptation-to-unforeseen-risk’ funding to pay for the  
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17 clean-up costs required[36]. Early efforts to clean-up beached sargassum were *ad hoc* and  
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19 involved multiple actors: government agencies, community volunteers, and private sector  
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21 actors including hotel staff and fishers, often with little communication or coordination among  
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23 them. A review of sargassum policies from 2011-2020[29] across the Wider Caribbean Region  
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25 (WCR) found varying degrees of effort by national and regional institutions, with no sustained  
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27 increase in initiatives until 2017 when policy makers realised that sargassum influxes appeared  
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29 to constitute a new normal[37]. Further, the first iteration of sargassum plans, policies and  
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31 guidance documents took between four and ten years to be produced after the first impact in  
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33 2011 (Figure 2).  
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40 Key sargassum policy documents (Figure 2) did not emerge from any one country, but from  
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42 larger regional organisations, such as the Caribbean Hotel and Tourism Association, the Gulf  
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44 and Caribbean Fisheries Institute, and Regional Activity Centre for Specially Protected Area  
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46 and Wildlife (SPAW-RAC). These documents were produced by existing institutions, notably  
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48 SPAW-RAC adapted its mandate to address the new risks from sargassum. Yet despite the  
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50 proven potential of regional solutions, governance mechanisms to coordinate and facilitate  
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52 sargassum management efforts at a regional level are yet to be established 12 years after the  
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54 first arrival of sargassum due to a combination of limited resources and institutionalised co-  
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56 ordination mechanisms. Cross-regional initiatives between the WCR and West Africa face  
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3 even more acute challenges to development and consequently have achieved only nascent  
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5 progress[29].  
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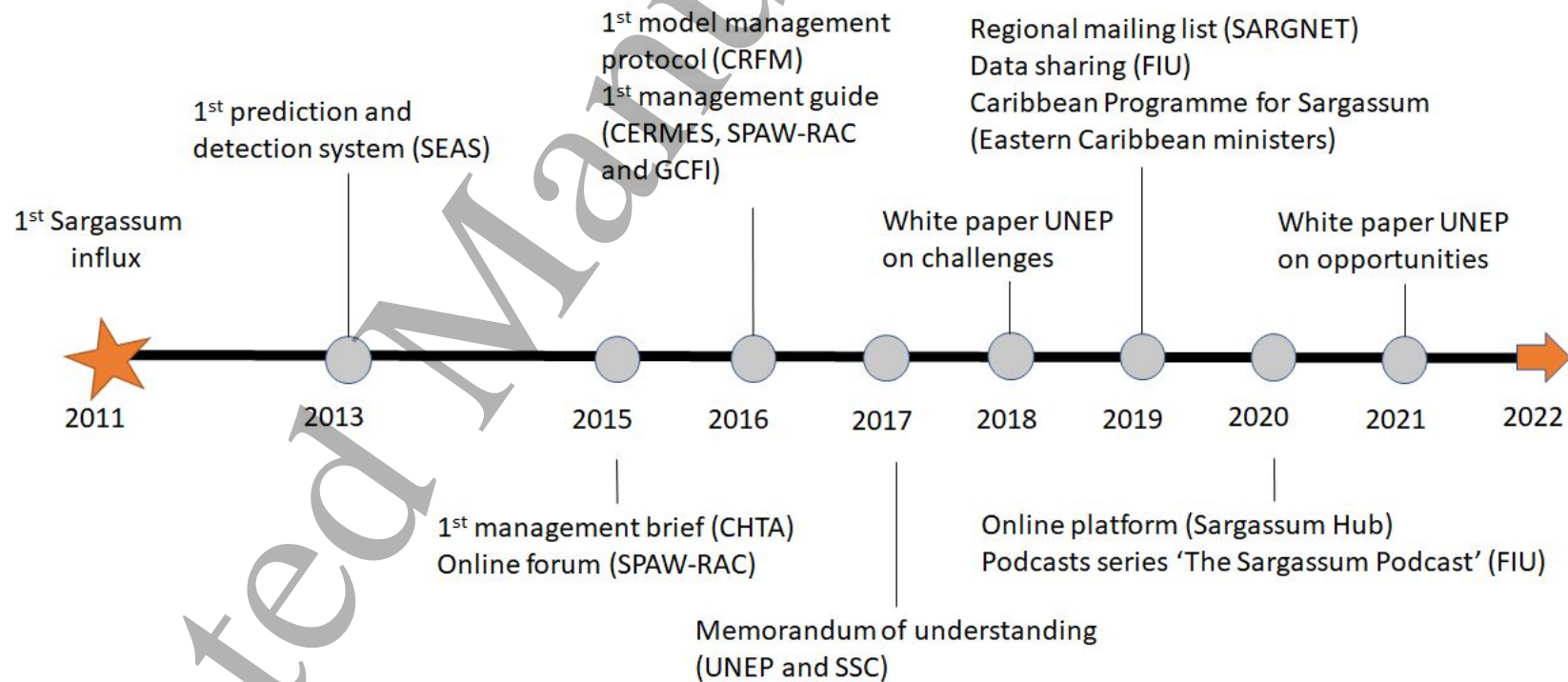


Figure 2. Timeline policy documents based on Van der Plank et al. 2022 [29]. SEAS: Sargassum Early Advisory System; CHTA: Caribbean Hotel and Tourism Association; SPAW-RAC: Protocol concerning Specially Protected Areas and Wildlife in the Wider Caribbean Region; CRFM: Caribbean Regional Fisheries Mechanism; CERMES: Centre for Resource Management and Environmental Studies; GCFI: Gulf & Caribbean Fisheries Institute; UNEP: UN Environment Programme; SSC: South-South Cooperation; SARGNET: Sargassum Network; FIU: Florida International University.

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3 *ii. Knowledge and evidence*  
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6 By 2010, there was a well-developed understanding of the ecology of sargassum, i.e.  
7 assemblages and structure of associated ecological communities. Knowledge about sargassum  
8 came from the widely researched Sargasso Sea, where sargassum is known as the 'golden  
9 rainforest of the sea'[38]. The word clouds in Figure 3 provide a visual of the changing  
10 narrative around sargassum from 2000-2022 (Supp. 1). Fig 3a and 3b show the 2000s research  
11 keyword emphasis on the biodiversity benefits of sargassum in the Sargasso Sea: 'growth',  
12 'distribution', 'turtles' and 'reef', and 'reef', 'biomass', 'fish' for the periods 2000-2005 and  
13 2006-2010 respectively.  
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25 After the first tropical Atlantic influx in 2011, fear and misinformation about sargassum spread  
26 among coastal residents. Blame for the influx was initially incorrectly assigned to the offshore  
27 oil industry in the Caribbean (Authors, unpublished information), and the newly established oil  
28 and gas industry in West Africa[39]. Coincidentally, in 2010-2011, the Deepwater Horizon oil  
29 spill disaster in the Gulf of Mexico led to the smothering of newly arrived sargassum mats with  
30 oil. Responsive scientific research revealed that oil could become trapped in sargassum mats  
31 and adversely impact all lifeforms that encountered it[40]. During the period 2011-2015 the  
32 language of scientific research reoriented around the negative effects on the coastal ecosystems,  
33 and reflected research relating to the Deepwater Horizon oil spill. The main keywords for this  
34 period were: 'oil', 'reef', 'coral', 'habitat', 'effects', 'algal', 'uses/using' (Figure 3c). Remote  
35 sensing methods for tracking sargassum mats became increasingly present in this period, and  
36 new terms such as 'spectral' and 'spatial' can be seen more frequently in the word clouds.  
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52 From 2016-2020, scientific knowledge focussed on large scale monitoring of the WCR,  
53 documenting negative impacts on Caribbean coasts, tourism, beaches, and fisheries. Prevalent  
54 keywords in this period include: 'Caribbean', 'marine', 'pelagic', 'coastal', 'reef' (Fig 3d).  
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60 Research around potential uses and other affected areas (e.g. Brazil) became more evident.

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3 Recent literature (2021-2022) shows the widest diversity of terms, covering the larger scale  
4 ocean and climatic drivers of sargassum, ongoing investigation into the negative impacts on  
5 coasts and beaches, biochemical components of sargassum, sargassum species, and long term  
6 data collection. 'Africa' occurs in research keywords sufficiently often for the continent to  
7 appear in the cloud for the first time (Fig 3e).  
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12 The word clouds reveal a shift in perspectives on sargassum over time: from an ecological asset  
13 (pre-2011), to a natural disaster (immediately after 2011), to a topic in need of deep scientific  
14 investigation, in areas including: dispersal, drivers, biochemistry, management, and business,  
15 notably how to exploit and create benefits from sargassum. It is worth acknowledging that it  
16 took 10 years to upscale research on the emergent risk of sargassum, from small, and localised  
17 studies on disaster impacts, to extensive basin-scale assessments of the causes, consequences,  
18 impacts and opportunities.  
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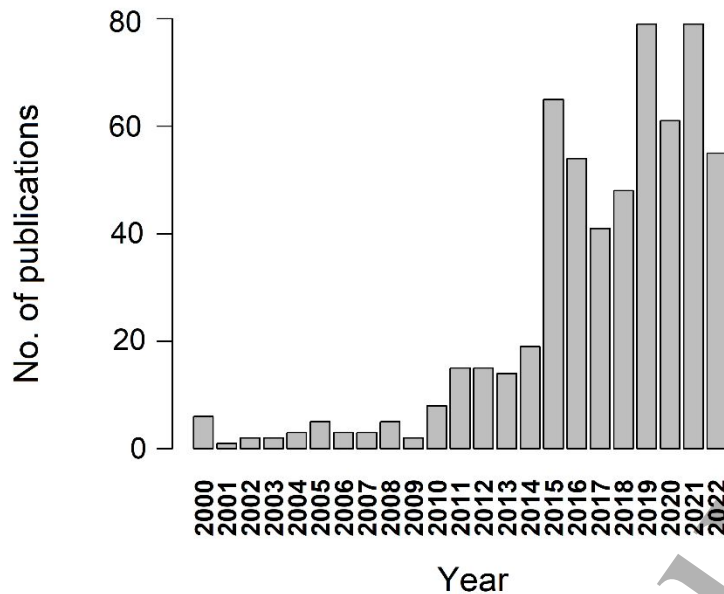


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3 *iii. Monitoring and early warning*  
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6 In the initial phase of the influx (2011-2014), regional scientists in the WCR without  
7 specialisations in macroalgal blooms had to quickly learn new science and apply new methods  
8 to meet local demand for knowledge on all aspects of sargassum (Oxenford, pers. comm). The  
9 lack of funding to support this reskilling combined with the lack of initial capacity meant that  
10 early data collected were very local, sector-specific, and sometimes proprietary, which limited  
11 public access to research data and transferability of knowledge to other locations ( e.g. [41]).  
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13 Between 2015 and 2018, the sargassum crisis was reported on by the international press (e.g.  
14 [42, 43]), and national research councils in the US, France, Netherlands, the United Nations  
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FAO, and CARICOM started to fund research on sargassum. Soon after came the realisation  
that sargassum could be climate-driven[24], was likely to persist indefinitely[25], and required  
long-term adaptation[44]. The Caribbean-based research community was then joined by a  
better-funded international research community and started generating more widely accessible  
research outputs (Figure 4a). A network of sargassum interested parties was established within  
a regional university (Centre for Resource Management and Environmental Studies  
(CERMES), University of the West Indies, Cave Hill, Barbados) to link scientists, sargassum  
managers and entrepreneurs looking for ideas on management approaches and for opportunities  
to use and valorise this biomass (Figure 4b).



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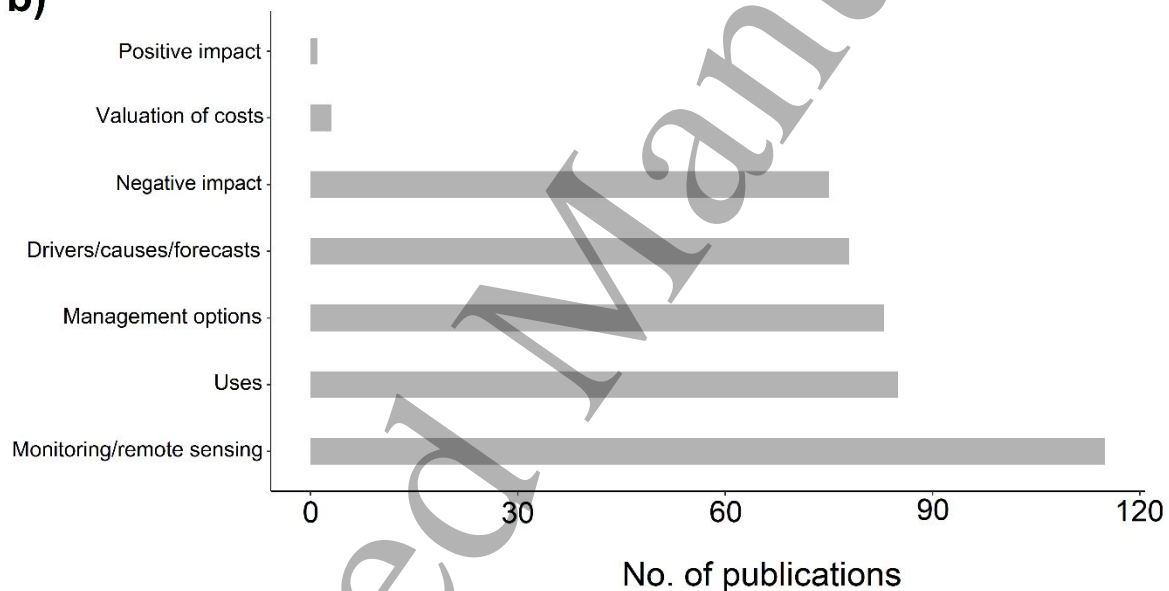


Figure 4. (a) Number of reports (scientific publications, regional and national briefings, and media reports) relating to sargassum produced from 2000-2022, sourced from the CERMES Sargassum Reference Repository, available online at: [https://www.zotero.org/groups/2921152/sargassum\\_reference\\_repository/item-list](https://www.zotero.org/groups/2921152/sargassum_reference_repository/item-list). (b)

Number of reports addressing impacts, management, uses, drivers, monitoring, valuation and

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3 positive impacts (using CERMES Reference Repository tags allocated to papers within the  
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5 database).  
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11 It was quickly apparent that management, use and impact assessment required data about the  
12 recent past and future spatial and temporal distributions of sargassum[45]. A key challenge for  
13 regional scientists was to provide reliable distribution data for both floating and beaching  
14 sargassum. The college of Marine Science at the University of South Florida drove the  
15 methodological assessment of distribution using satellite remotely sensed data. The resulting  
16 monitoring system, the ‘Sargassum Watch System’ (SaWS) is freely shared online. This work  
17 underpinned a monthly sargassum forecast for the whole Caribbean started in January 2018  
18 (Sargassum Outlook Bulletin), and a bi-monthly sub-regional bulletin for the Eastern  
19 Caribbean (Sub-regional Sargassum Outlook Bulletin) started in October 2019. Other early  
20 warning systems provided different perspectives, such as the Texas A&M University’s  
21 ‘Sargassum Early Advisory System (SEAS)’ that automatically detects sargassum at sea, and,  
22 since 2018, the European Space Agency/CLS ‘SAMtool’ which identifies the presence of  
23 sargassum using dataset from Sentinel satellites and models its drift.  
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41 Research on sargassum distribution focused initially on freely available data at large spatial  
42 scale, notably images from satellite sensors with coarse spatial resolution. In creating near real  
43 time sargassum forecasts, problems with lack of high spatial resolution free satellite images  
44 and obscured images due to cloud cover have led to recognition of the importance of different  
45 sources of remote sensing data, such as from uncrewed aerial systems (UAS), and directly  
46 observed field data[20]. Despite their importance, use of UAS and field data collection is  
47 lagging behind in affected countries due to lack of capacity and accessibility to these new  
48 technologies[46]. This is further delaying development of operational monitoring frameworks.  
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In a recent review of current seasonal forecasts of sargassum, the considerable scope for

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3 improvement in large scale monitoring and forecasting, using data from multiple sources at  
4 multiple scales, was highlighted[47].  
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8 *iv. Technology and valorisation*  
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11 Early research on pelagic sargassum in the tropical Atlantic focussed on impact and event  
12 monitoring, while valorisation research only took off later (Fig 3c). While many species of  
13 brown algae have been investigated for their composition and valorisation, most of what we  
14 know about these aspects of bloom forming pelagic sargassum, e.g. species, morphological  
15 types (morphotypes) and biomass composition, was published five to ten years after the initial  
16 arrival (in the tropical Atlantic) of pelagic sargassum [48-54]. Valorisation has been a relatively  
17 new dimension of sargassum science and policy. Financial and human resources and high  
18 specification technology are needed to undertake detailed chemical analyses of newly  
19 proliferating species and morphotypes, and are not typically available outside of universities,  
20 or corporate laboratories. In 2011, little was known about the biochemical composition of the  
21 *Sargassum fluitans* and *S. natans*, and how it could be used. In 2023, it is only now evident  
22 that the most dominant sargassum morphotype in peak Caribbean sargassum seasons has been  
23 *S. fluitans* III[48, 55, 56]. Nevertheless, morphotype composition of sargassum rafts is highly  
24 variable across space and time[48, 57], and the quality and quantity of commercially important  
25 compounds such as mannitol, alginates, fucoidans and fucoxanthin vary among  
26 morphotypes[51, 56].  
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48 Initially, the application of technology both created problems and unlocked solutions to  
49 sargassum influxes. The early rapid adoption of technology to manage the influx of sargassum,  
50 before the problem was well understood, led to mistakes being repeated across regions. One  
51 example is the use of heavy equipment on beaches to clear the large volumes of sargassum  
52 (e.g. bulldozers and other tracked vehicles), as there may have been nothing else available  
53 and/or this was considered an appropriate approach to sargassum removal around 2011[58].  
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3 Further research has shown that tracked vehicles and other heavy equipment can cause beach  
4 damage through loss of sand, destruction of turtle nesting sites, and erosion[59]. On the positive  
5 side, low-cost technology has proven effective in processing and storing sargassum biomass  
6 e.g. burlap bags, or sun drying, both of which we know can change its biochemical  
7 composition[56]. However, these are not viable alternatives for mass inundations with tonnes  
8 of sargassum to shift and store.  
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12 Technology has been central to the process of exploring opportunities to use sargassum through  
13 valorisation, e.g. as potential renewable source for blue economy ventures[60]. Laboratory  
14 based chemical analysis is critical to sargassum use, for example revealing that sargassum  
15 contains variable levels of arsenic, often above accepted limits for applications involving food,  
16 animal feed, and agricultural soil[51, 53, 61]. There may be technological solutions to resolving  
17 high arsenic levels, but as yet, no such solutions have been published despite the critical need  
18 for a solution which would safeguard the environment and safe consumptive uses of the  
19 algae[62].  
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36 Almost all use opportunities from sargassum require some engagement with the use of  
37 technology. Some technologies are small-scale and can be rolled out cheaply to create benefits  
38 for affected communities or entrepreneurs, e.g. small biogas digesters for biomethane  
39 production, or sargassum storage for compost production (ideally mixed with other plant  
40 material or biological wastes)[54, 63-68]. Other use options require investment in sargassum  
41 specific technology, e.g. a sargassum brick press for the production of adobe bricks, as is  
42 currently being used in Mexico[69]. Early investigations suggest that sustainable products  
43 could be manufactured from fresh sargassum biomass through a biorefinery approach[70, 71].  
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The supply chain for such products could involve coastal communities and fishers harvesting  
the biomass at sea[72]. However, it will likely require technologies to allow production at  
scales that are beyond the reach and affordability of the smaller communities[69, 73].

### ***ADAPTING TO THE EMERGENT RISK OF SARGASSUM INFLUXES***

The surprise nature of the sargassum influx, its extensive spread across the tropical Atlantic, the historical governance capacity constraints in affected small islands and developing countries, and the lack of an emergent risk adaptation plan ultimately hindered progress in adapting to sargassum in the early years.

In terms of leadership, our findings show that unless the new management approach for emergent risks explicitly intersects with large, established, well-supported and related institutions and processes, the burden of coordination for management of new or emergent risks can fall on those with the least resources to undertake that task. The importance of engaging active and related (directly or indirectly) regional organisations in scientific research and policy development in relation to future emergent risks cannot be overstated.

At the science-policy interface, with hindsight, action to better organise and mobilize knowledge and to prescribe a research agenda that met the needs of the affected people should have begun in earnest at the onset of the sargassum influxes in 2011. Researchers within the region focussed on research and innovation in areas of existing expertise, instead of working collaboratively to develop strategic research plans to highlight all of the research gaps that became immediately apparent. Without the underpinning science input, early management efforts were best guess attempts to steer a course without clarity over direction or desired impact.

Technologies have been extensively used in adaptation, for example in relation to personal protective equipment to reduce the spread of infectious diseases, flood safeguards or remote sensors to detect physical changes to land or seascapes. In most cases, technology is introduced or adapted as a reactive solution to an existing or recurrent problem, requiring modification during implementation. Again, with hindsight, when dealing with sargassum – a biological risk

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3 – a key adaptation milestone has been research on: biomass composition, taxonomy (species  
4 and morphotypes), biochemicals and elements. Such a freely available evidence base may  
5 support greater entrepreneurial engagement in solving the problem.  
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10 Whilst there are multiple possible applications for sargassum[69], successful valorisation of  
11 these depend on: investment inputs; market demand for novel products; and research to inform  
12 and refine applications. For any bio-technological solution to emergent risks, an enabling  
13 research environment relating to investment and innovation is central. Policies and guidelines  
14 on safe use of the biomass and environmental protection are critical to effectively and quickly  
15 exploit opportunities from emergent risks. In the case of sargassum, Caribbean islands that are  
16 poised to transition to “large ocean economies” through exploitation of emerging blue economy  
17 opportunities like sargassum are well placed to develop such an enabling environment[21]  
18 (Figure 5).  
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48 Figure 5. Transition from perception of biomass as hazard or waste, to perception of the  
49 biomass as an opportunity.  
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## DISCUSSION

There is no formal guidance on how to adapt to emergent risks, nor plans or strategies on how to generate opportunities from risks and hazards. We ask: are there generic adaptation steps that could be taken by policy-makers faced with new climate-related emergent risks? Can adaptations not only mitigate the risk, but also create opportunities for growth and development? While individual case studies generally shine a spotlight on a specific context, our in-depth analysis of adaptation to the unfolding pelagic sargassum phenomenon provides insight into the reality of delivering multiple dimensions of adaptive capacity across three continents over the course of a decade. Our analyses reveal the successes and failures of adaptive actions in terms of policy development, knowledge management, scientific advances and technological use.

First, our analysis shows that extant national policy weaknesses, and institutional capacity constraints, became rapidly apparent in the context of sargassum. Historical governance capacity constraints in affected areas have slowed policy progress in adapting to sargassum. From this, we highlight the importance of understanding national weaknesses in disaster risk management policy capacity. Calls for flexibility in policy processes and governance institutions to cope with new emergencies[74] are well intended, but the reality of maintaining surplus capacity in low income developing countries or small states government bodies remains problematic[75]. Recognising the existence of national institutional capacity deficits (in some regions), and learning from the case of sargassum, distributed regional bodies (environmental, economic, social, or other) may need to drive adaptive actions in the face of new transboundary risks. For this to occur, regional organisations would need to shift from pursuing technical co-operation on economic issues to political organisations capable of reallocating internal resources quickly, developing proactive relationships with affected country governments, engaging rapidly in scientific research, and mobilising information to

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3 inform policy development. Early, pre-emptive discussions among regional body member  
4 states to identify appropriate regional leaders to the next emergent risk by theme (e.g. health,  
5 marine, land, disease, biodiversity) could reduce the time needed to set up initial post-disaster  
6 governance capacity. The problem is that greater integration of this type comes at the expense  
7 of national sovereignty.  
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15 Second, in the case of sargassum, knowledge development, sharing and communication was  
16 slow to occur and hindered effective collaborative early adaptation. Lack of willingness to  
17 share data across agencies and countries, and silos in governance architectures are common  
18 features of small and low-income states and hinder many aspects of environmental and climate  
19 governance[76]. Yet, both Caribbean islands and African countries already have experience of  
20 pooling resources to insure against disaster risk (short-term humanitarian response), e.g.  
21 through the Caribbean Catastrophe Risk Insurance Facility (CCRIF) - the first multi-country  
22 risk pool in the world[77] - and the African Risk Capacity[78]. Lessons can be learned from  
23 this proactive approach to risk creating a long-term development response for adaptation to  
24 emergent risks that are here to stay, such as sargassum. Additional thought could be given to  
25 supplementary regional pooled insurance schemes for emergent risks. As with disaster risk  
26 facilities, these funds could be triggered at the first arrival of a new hazard, and used to deliver  
27 rapid and targeted research to ensure that knowledge on monitoring and forecasting,  
28 biochemistry, impacts and use is shared across the affected area, to governments, researchers  
29 and entrepreneurs. This may ultimately lead to a new hybrid form of governance for the new  
30 risk, e.g. co-management, public-private partnerships or social-private partnerships[79].  
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52 Third, our research shows that lack of understanding of the risks and opportunities, and lack of  
53 access to appropriate technology slowed entrepreneurial action on sargassum. Again, lack of  
54 access to technology is a known impediment to green entrepreneurship, especially among  
55 micro-enterprises[80]. Enabling research and development environments, with support for the  
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3 research sector and extant programmes for skills development and training can create the space  
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5 for grassroots environmental innovators[81]. With national policies in place to support  
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7 innovation (such as reporting on new risks and opportunities), new technologies to address  
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9 emergent risks can be rolled out more quickly.  
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13 Creating new policies from scratch are not necessarily needed, as global environmental risk  
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15 and opportunity standards already exist (e.g. ISO 14001[82]) that recommends regular  
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17 assessment of current and emergent environmental risks and opportunities. Similarly, the  
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19 global initiative ‘Taskforce on Climate-related Financial Disclosures’ provides broad  
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21 guidelines for reporting climate-based risks and pursuing concurrent opportunities, although  
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23 initial indications are that it is not yet delivering the desired depth and quality of reporting[83].  
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25 Applying these standards within government institutions, and regularly revisiting state-level  
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27 climate-related and nature-related risk and opportunity registers would be an important start.  
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29 These registers could potentially reorient small scale entrepreneurs and larger commercial  
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31 businesses towards areas of risk and opportunity to make them more ready to respond to  
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33 changing risks.  
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## 41 **CONCLUSION**

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44 Our research highlights that early action to anticipate risks can reduce the longer-term damages  
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46 from emergent risks. Most critical, prior to impact, is the development of a supportive  
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48 institutional environment for research and development relating to biological/ecological risks  
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50 in all jurisdictions, including the agreement in principle to rapidly create a shared research fund  
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52 to investigate new risks. These suggestions are not new, and the suggested actions to address  
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54 them are not without precedent. Yet, without informed knowledge about the nature of the risk,  
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3 distribution of impacts and possible adaptations, the damages from emergent risks are likely to  
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5 be higher than need be.  
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